

EXECUTIVE SUMMARY

- **Chief of Staff & Deputy Secretary**, Florida Department of Health: Assisted the State Surgeon General with overall planning, direction, administration, and evaluation for the Department, including sixty-seven county health departments. Managed divisions, bureaus, board offices, and units to operate statutorily mandated programs in compliance with state and federal laws.
- **Budget Management**: Oversaw more than 12,000 employees and a \$4 billion budget appropriation. Managed the Division of Children's Medical Services' \$100 million budget for programs serving children with special health care needs. Directed the Division of Medical Quality Assurance's \$60 million budget for licensure and enforcement.
- **Strategic Planning & Process Improvement**: Led initiatives to streamline operations, including reducing licensure processing time, expanding Florida's Newborn Screening Panel, and automating Florida's Prenatal Risk Screen.
- **Organizational Development**: Directed teams to implement process maps for linking infants with congenital Zika virus infection to early intervention and pregnant women with Zika exposure to care. Administered a \$2.9 million Zika Health Care Services Program Grant. Co-led the implementation of Florida's Coordinated Opioid Recovery (CORE) Network of Addiction Care pilot in collaboration with other local and state agencies.

COLLABORATION AND ADVOCACY

- Experience collaborating with state and federal agencies, advocacy groups, and providers to achieve optimal outcomes for children and families.
- Participated in high-level advisory groups, including:
 - 2022-2023 Milbank Fellows Program, focusing on sustainable health care improvements.
 - Florida Department of Education State Advisory Committee for Exceptional Students, aiding transitions from Early Steps to school services.
 - Florida Developmental Disability Council: Advocates for people with developmental disabilities in Florida.
 - Early Childhood Comprehensive System Impact Project Advisory Group, supporting seamless care for children.
 - Policy Advisory Group for Florida's Coalition Against Sexual Violence, aligning with CMS's Child Protection and Sexual Abuse Treatment Programs.
 - The Florida Healthy Kids Corporation offers health insurance options designed for children.
 - Executive Steering Committee for the Florida Health Care Connections, enhancing health care access and data integration.
 - Chaired the Florida Council on Advanced Practice Registered Nurse, advising on autonomous practice rulemaking.
 - Big Bend Coalition Against Human Trafficking workgroup.

EMPLOYMENT

CGP Consultancy, LLC

Founder:

- CGP Consultancy, LLC is led by an experienced professional who brings together clinical, legal, and governmental expertise to aid in creating impactful solutions.

Policy

Florida Department of Health

Chief of Staff and Deputy Secretary

- Partnered with the State Surgeon General in providing executive leadership for Florida's primary public health agency, which includes the sixty-seven county health departments. Coordinated strategic policy development with the Executive Office of the Governor, the Florida Legislature, and agency stakeholders.

Florida Department of Health, Division of Medical Quality Assurance (MQA)

Division Director

Bureau Chief of Health Care Practitioner Regulation

- Directed the licensure and regulation of Florida's more than one million health care practitioners in partnership with twenty-two regulatory boards and four advisory councils. MQA plays a critical role in Florida's health care workforce goals.
- Provided direction, oversight, and guidance for Florida's Prescription Drug Monitoring Program (PDMP), E-FORCSE®; which has contributed to improved patient health care, safety, and reduction of prescription drug diversion.

Florida Department of Health, Division of Children's Medical Services (CMS)

Division Director

- Directed programs serving children and youth with special health care needs, including:
- **Early Steps** – provides early intervention services to infants, toddlers, and their families, where the child has a developmental disability or developmental delay.
- **Newborn Screening Follow-up Program** – a statewide program that promotes the screening of all newborns and identifies newborns with certain genetic, metabolic, hematologic, and hormonal conditions.
- **Child Protection Teams** – medically directed multidisciplinary teams that evaluate children for abuse, neglect, or maltreatment.
- **Child Abuse Death Review** – analyze child fatalities to identify contributing factors and identify preventative strategies.
- **Florida Poison Information Centers Network** – operates a 24/7 phone hotline providing immediate access to current poison prevention education and poison emergency management information to the public and health professionals.

Legal, Nursing, and Military

Blank, Meenan & Smith, P.A., Tallahassee, Florida

Associate Attorney

- Represented hospitals and other health care entities regarding state and federal administrative matters.

Department of Health, Office of the General Counsel, Tallahassee, Florida

Senior Attorney

- Licensure Examination Defense
- Board Counsel

Department of Business and Professional Regulation, Tallahassee, Florida

Senior Attorney/Arbitrator

- Arbitrated disputes between condominium and cooperative unit owners and their respective associations, pursuant to Chapters 718 and 719, Florida Statutes.

Orlando Regional Medical Center, Orlando, Florida

Registered Nurse:

- Managed Cardiovascular Specialty Unit and Cardiothoracic Surgical Unit

United States Army

- Served in the US and South Korea
- Received numerous awards and commendations, including expert field medical badge (EFMB).
- Final duty station was Walter Reed Army Medical Center during the first Iraq war.
- Honorably Discharged:

EDUCATION

Florida State University College of Law, Tallahassee, Florida

Juris Doctorate degree

Florida State University, Askew School of Public Administration, Tallahassee, Florida

Graduate Certificate in Public Administration

University of Maryland, Baltimore, Maryland

Bachelor of Science in Nursing degree with Honors

U.S. Army License Practical Nurse Course, Distinguished Honor Graduate

PUBLICATIONS

Godfred-Cato S, Viens L, et al. Update: Interim Guidance for the Diagnosis, Evaluation, and Management of Infants with Possible Congenital Zika Virus Infection – United States, October 2017. MMWR Morb Mortal Wkly Rep 2017;66:1089-1099.DOI: <http://dx.doi.org/10.15585/mmwr.mm6641a1>

Written numerous final and interim orders in Condominium and Cooperative Arbitration cases.

PRESENTATIONS

“Changes to Florida’s Controlled Substance Laws 2011” Bert Fish Medical Center, New Smyrna Beach, FL, December 12, 2011, and Drug Abuse Broadcast, Tallahassee, FL, March 21, 2012.

“Recent Legislative Changes to Florida’s Controlled Substance Laws” Seminole County Medical Society, Lake Mary, FL, May 15, 2012.

Testified before the Florida Senate Appropriation Subcommittee on Health and Human Services regarding PCS/SB 7034, Prenatal Services and Early Childhood Development on January 13, 2016.

“Linking Pregnant Women and Infants with Zika Infection to Care” Association of Maternal and Child Health Programs, Kansas City, MO, March 5, 2017, and Texas Zika Birth Defects Symposium, Houston, TX, May 11, 2017

“Plenary Session: Caring for Families Before, During and After Periods of Severe Crisis” Association of Maternal and Child Health Programs, Crystal City, VA, February 12, 2018.

“Celebrating Women in Business” Department of Business and Professional Regulation, Tallahassee, FL, March 30, 2018.

“Evaluation of Access to Care and Pregnancy Outcomes of Pregnant Zika Cases Reported to the Florida Department of Health, January 2016 - December 2017” Council of State and Territorial Epidemiologists Conference, Palm Beach, FL, June 12, 2018.

“Florida’s Zika Response Lessons Learned” National Reproductive Health Conference, Kansas City, MO, July 17, 2018.

“Division of Children’s Medical Services” Florida Senate Committee on Health Policy, September 17, 2019.

“Re-Open Florida Task Force Meeting: Florida’s Health Care Practitioners” Governor Ron DeSantis’ Re-Open Florida Task Force, Virtual, Tallahassee, FL, April 24, 2020.

“NICHQ Panel: Leadership in Quality Improvement” Florida Children’s Medical Services Learning and Action Network, Virtual, Tallahassee, FL, December 14, 2020.

“Administrative Actions in Responses to COVID-19” Florida Senate Committee on Health Policy, Tallahassee, FL, January 17, 2021.

“Administrative Actions in Responses to COVID-19” Florida House of Representatives Committee on Pandemics & Public Emergencies, Tallahassee, FL, February 17, 2021.